



Recruitment & Selection Policy

Approved by: The Pay Committee of the Greensand MAT **Date:** 3rd December 2020
Trust Board

Last reviewed: October 2025

Next review due by: October 2026

1. Introduction

- 1.1 This policy has been introduced to provide a framework for the efficient and effective recruitment of all categories of staff within the Greensand Multi-Academy Trust (“the Trust”).
- 1.2 The Trust values the contribution of all staff and recognises that the recruitment of appropriately skilled staff is key to the provision of a safe and successful teaching and learning environment in which pupils can thrive.
- 1.3 The Trust is committed to safeguarding and promoting the welfare of children and young people and expects all staff and volunteers to demonstrably share this commitment. Accordingly, this policy complies with the current Department for Education (DfE) guidance document ‘Keeping Children Safe in Education’.
- 1.4 This policy has been designed in consultation with recognised Trade Unions.

2. Scope of Policy

- 2.1 This policy applies to all recruitment and selection across the multi-academy Trust, including:
 - Central Team
 - Dovers Green School
 - Epsom Downs Community Primary School
 - Epsom Downs Community Day Nursery Ltd
 - Holmesdale Community Infant School
 - Horley Infant School
 - Kingswood Primary School
 - Milton Mount Primary School
 - Reigate School
 - St John’s Primary School
 - Wray Common Primary School
 - Yattendon School

3. Aim of the Policy

- 3.1 To ensure that newly recruited staff possess the most appropriate blend of qualifications, experience, knowledge, skills and abilities to meet the demands of the post and the needs of the school.
- 3.2 To ensure a consistent and equitable approach to the appointment of all staff.
- 3.3 To ensure that all relevant equal opportunities legislation is adhered to and that appointees are recruited without regard to gender, gender reassignment, sexual orientation, marital or civil partnership status, colour, race, nationality, ethnic or national origins, religion or belief, age, pregnancy or maternity leave.
- 3.4 To ensure that the recruitment and selection process is accessible to all by giving appropriate regard to the needs of individuals with a disability, with provision of reasonable adjustments where necessary.
- 3.5 To ensure that all recruitment practices are compliant with DfE safeguarding guidance, with clear links to child protection policies and procedures, thereby ensuring as far as possible that all staff are suitable to work with children and young people.

4. Responsibilities

- 4.1 The Trust’s central HR Team will have responsibility for the administration of all recruitment within the Trust. This includes advertising vacancies, confirming interview arrangements, reference checks, pre-employment checks and drafting offer letters and contracts.
- 4.2 Individual schools within the Trust are responsible for determining their own staffing complement, for creating job descriptions and person specifications clearly setting out roles and responsibilities, and for the selection of all staff.

- 4.3 The Headteacher will have delegated responsibility for the appointment of teachers and other staff outside of the leadership group.
- 4.4 Once the selection panel has been agreed, the lead person, in conjunction with the panel, will be responsible for drawing up the relevant documentation and planning the selection process.
- 4.5 The selection panel for any position will have responsibility for ensuring that a fair, equitable and non-discriminatory process is maintained throughout the recruitment and selection process.

5. Safer Recruitment

- 5.1 Matters relating to child protection, safeguarding and the promotion of the welfare of children will be central to the recruitment process, starting with the planning of recruitment needs through to the selection exercise and appointment itself. Particular measures to ensure safe recruitment practice, compliant with DfE advice, are identified throughout this policy. The selection panel have responsibility for ensuring the implementation of these measures. The safeguarding measures noted in this policy are neither exhaustive nor intended to obviate the need to refer to the most recent DfE guidance as necessary.

6. The Planning Process

- 6.1 The Headteacher in conjunction with the Trust Leadership, will review the staffing requirements of the school annually and assess the short and long term recruitment needs so that, as far as possible, a planned approach to resourcing the school can be taken.
- 6.2 Before the start of the recruitment process, there will be a review of the requirements of the specific role. Where a job description or person specification does not exist (e.g. for new posts) then these will be drawn up by School Business Managers in conjunction with the Trust's central HR Team for agreement by the selection panel.
- 6.3 Consideration should be given to the suitability of apprenticeship roles in accordance with the Trust's Apprenticeship Strategy.
- 6.4 Selection panel members will review job descriptions and person specifications for existing posts to determine whether the roles and responsibilities of the post need to be revised and to update the necessary qualifications, knowledge, experience, skills or abilities required by the post-holder.
- 6.5 As part of the planning process, selection panel members should also consider the suitability of part time and/or flexible working arrangements such as job shares.
- 6.6 The person specification will also be assessed to ensure that it does not unlawfully discriminate on the basis of gender, gender reassignment, sexual orientation, marital or civil partnership status, colour, race, nationality, ethnic or national origins, religion or belief, age, pregnancy or maternity leave.
- 6.7 The planning process must include the following safeguarding measures:
 - A statement of the school's commitment to the safeguarding and promotion of the welfare of pupils will be included in both the job description and the person specification;
 - The job description will clearly set out the extent of relationships and contact with pupils and the degree of responsibility for children and young people that the post-holder will have;
 - All person specifications will give consideration to the need for the post-holder to be suitable to work with children and young people. Qualifications, experience, competencies and qualities needed for the role will be identified, along with an explanation of how they will be assessed during the selection process;
 - All shortlisted applicants will be notified that any relevant issues arising from references will be taken up at interview.

7. Advertising

All posts:

- 7.1 All teaching and non-teaching posts will be circulated internally across the Trust. Posts will also be advertised on the Trust's webpage and through external recruitment forums, such as Eteach, TES and the local press.
- 7.2 In certain circumstances, a post or promotion opportunity will be ring-fenced for current staff in the first instance. Any such ring-fencing will be done in a consistent and transparent manner.
- 7.3 Occasionally, the decision may be taken not to advertise a post. This may occur, for example, when a similar post has recently been advertised and an appointment can be made from the subsequent interviewees, or because a temporary appointment needs to be made as soon as possible to ensure continuity within a post.
- 7.4 All advertisements will include:
 - A statement about the school's commitment to safeguarding and promoting the welfare of children and young people, making clear that safeguarding checks will be undertaken;
 - Information about the safeguarding responsibilities of the post (as per the job description and person specification);
 - Whether the post is exempt from the Rehabilitation of Offenders Act 1974, subject to the filtering rules which 'protect' certain spent convictions and cautions from disclosure;
 - A statement that an online check will be carried out on all candidates shortlisted for interview; and
 - Reference to the requirement for the successful applicant to undertake an enhanced-level check via the Disclosure & Barring Service (DBS) (including a barred list check if the role is engaged in regulated activity).

Leadership posts:

- 7.5 The Trust's CEO and individual School Committees will be responsible for the recruitment of Headteachers. Any vacancies at this level will normally be advertised on external recruitment websites and may additionally be advertised in a nationally printed publication.
- 7.6 The Trust's CEO, individual Headteachers and School Committees will be responsible for the recruitment of Deputy Headteachers.
- 7.7 Individual Headteachers and School Committees will be responsible for the recruitment of Assistant Headteachers.
- 7.8 The Trust's Finance and Operations Director and individual school Headteachers will be responsible for the appointment of School Business Managers.
- 7.9 Where the CEO or School Committee has determined that there is good reason not to advertise a leadership post, the decision-making process will be clearly documented.
- 7.10 All advertisements will include a statement about the school's commitment to safeguarding and promoting the welfare of children and young people.
- 7.11 Reference will also be made to the requirement for the successful applicant to undertake an enhanced-level check via the Disclosure & Barring Service (DBS) (including a barred list check if the role is engaged in regulated activity).

8. The Application Process

- 8.1 All vacancies will be advertised by the Trust's central HR Team.
- 8.2 The information pack will generally consist of:
 - A letter from the person leading the recruitment process;
 - A job description and person specification;
 - An application form, including an equality monitoring form, with details for completion;

- A copy of the school's equal opportunities policy statement;
 - A copy of the school's child protection policy statement;
 - A statement of terms and conditions relating to the post (hours, salary etc.);
 - Information about the recruitment process (interview dates etc.);
 - Any other relevant information regarding the post and the school.
- 8.3 Applications received after the closing date will not normally be considered, unless the applicant has given prior notice of a late application and this has been agreed by the selection panel, or there has been a low response to the advertisement.
- 8.4 All applications must be made using the Trust's application form to ensure receipt of relevant personal data, education and employment history, declaration of relationships, details of referees and a statement of personal qualities and experience. CV's will not be accepted.
- 8.5 The application form will include a statement that it is an offence to apply for the role if the applicant is barred from engaging in regulated activity relevant to children.

9. The Selection Process

The selection panel:

- 9.1 A selection panel of at least two people will be set up prior to the shortlisting process.
- 9.2 All panel members will have been trained in and/or have relevant experience of recruitment and selection and interviewing.
- 9.3 Where a candidate is known personally to a member of the selection panel, this fact should be declared before shortlisting takes place. It may then be necessary to change the selection panel to ensure that there is no conflict of interest and to ensure equal treatment of candidates.
- 9.4 At least one member of the panel will have completed appropriate safer recruitment training.

Shortlisting:

- 9.5 Prior to shortlisting, the equality monitoring forms will be removed from the applications. If an applicant has requested reasonable adjustments to a part of the shortlisting process to accommodate a disability, then this will be notified to the chair of the selection panel.
- 9.6 The shortlisting process for interview will determine those applicants who best meet the criteria for the post as outlined in the person specification. Decision making will be based solely on the information available on the application forms.
- 9.7 As part of the Trust's commitment to create more opportunities for equality, if a disabled applicant meets the minimum criteria for the person specification, then he/she will be shortlisted for interview.
- 9.8 Incomplete applications will be rejected and may, at the discretion of the selection panel, be returned to the candidate for completion.
- 9.9 Notes will be made of any anomalies, discrepancies or gaps in employment so that these can be considered as part of the shortlisting process. Reasons for gaps in employment, repeated career changes, moves from permanent to temporary or supply teaching will also be noted for exploration and verification.

References:

- 9.10 The Trust's central HR team will request references for all shortlisted candidates (including internal applicants) prior to interview. The Trust will comply with the requirements of the Equality Act 2010 by not asking questions about a candidate's health or disability as part of these references prior to a job offer being made (including information relating to levels of sickness absence). Any applicants currently working in a school setting will be required to give the headteacher/principal of that school/college as one referee. References from family members or friends will not be acceptable.
- 9.11 All references subsequently received will be forwarded to the lead panel member who will explore any areas of concern at interview. Once a preferred candidate has been chosen following the

interview process, the rest of the interview panel will be given access to the references of that person only, in order to confirm their decision.

- 9.12 Following a conditional job offer the lead panel member can request a second stage reference as part of the pre-employment checks.
- 9.13 References will be sought and obtained directly from the referee. References or testimonials provided by the applicant will not be accepted.
- 9.14 References will seek relevant and objective information, including information to verify the applicant's suitability to work with children and young people.
- 9.15 Issues of concern will be raised further with the referee and taken up with the candidate during the interview.
- 9.16 Where, in exceptional situations, references are not received prior to the interview, any concerns will be resolved satisfactorily prior to any unconditional offer of employment.

Other checks prior to interview:

- 9.17 Where a candidate is claiming specific qualifications or previous experience that is relevant to the job but is not verified by reference checks, these will be verified before interview so that any discrepancy can be explored at interview.
- 9.18 Applicants will be asked to provide details of any cautions, convictions, reprimands and final warnings that are not protected (i.e. that are not filtered out), as well as any other relevant information, prior to interview.
- 9.19 Where shortlisted applicants have disclosed a criminal record or have proceedings pending against them, and/or have had any sanctions imposed by the Teaching Regulation Agency or the National College for Teaching and Leadership / GTC, then this will be followed up at interview as necessary. In certain cases, it may be necessary to have a discussion with the applicant prior to the interview.
- 9.20 In addition, as part of the shortlisting process, in line with the statutory guidance document Keeping Children Safe in Education (2022), the Trust will conduct online searches after the shortlisting process for any candidates who accept an invitation to interview.

The purpose of the online search is to uncover any information that may suggest the candidate is:

- a potential safeguarding risk;
- their appointment may damage the reputation of the school or;
- they are unqualified for the role they have applied for.

No recruitment decision will be made solely on the basis of an online search and all relevant information uncovered will be discussed with the applicant at interview.

All online searches will be conducted by individuals who are not involved in any other aspect of the recruitment process.

No irrelevant information uncovered will be provided to the staff interviewing the candidate. All candidates will be treated consistently. The same online search for all shortlisted candidates will be undertaken consisting of (adapt searches suggested below as necessary for your school):

- A Google search of the candidate's name linked to their current employer, previous employer, educational institutions attended, previous job titles and news articles.
- A search of LinkedIn, Twitter, Facebook, Instagram reviewing posts made over the past 10 years.

The interview and selection process:

- 9.21 Prior to the interview and selection process candidates will be given any relevant information, e.g. details of any selection methods that will be used. Candidates who have a disability or any other particular needs will be given the opportunity to highlight this prior to any selection activities taking place in order that reasonable adjustments may be made to the recruitment process if required.

- 9.22 Whilst an interview is always likely to be used as the primary feature of the selection process, the selection panel will consider whether any additional selection methods are required to supplement the interview. These may include presentations, teaching observation, interaction with pupils, in-tray exercises, psychometric, verbal or numerical tests, according to the requirements of the role. Any psychometric tests used will have been validated in relation to the job, be free of bias, and be administered and validated only by a suitably trained person.
- 9.23 Whichever methods are chosen, the panel will use these to assess the merits of each candidate against the person specification and explore their suitability to work with children and young people. The selection panel will ensure that all candidates are asked the same core questions at interview based on the list of essential criteria for the post, although supplementary questions may differ according to the candidates' answers and backgrounds.
- 9.24 Particular care will be taken to ensure that no questions or selection methods could be viewed as discriminatory.
- 9.25 Invitations for interview will be issued by the Trust's central HR Team and will require candidates to bring with them documentation to verify their ID, i.e. passport, driving licence, birth certificate, etc. These must be checked by the school at interview. A copy of the successful candidate's ID should be scanned to the Trust's central HR Team.
- 9.26 Candidates will be instructed to bring with them to interview any relevant documentation that will confirm education and professional qualifications. Copies of all documents will be kept on file for successful candidates.
- 9.27 In addition to assessing the candidate's suitability for the post, the panel will assess the candidate's attitude toward children and young people and his/her ability to support the school's safeguarding agenda and promote the welfare of children. Gaps in employment history and concerns or discrepancies in the application form and references will also be explored.

10. Job Offers to Successful Candidates

Job offers:

- 10.1 The successful candidate(s) will normally be offered the post verbally by the lead panel member. The Trust's central HR Team will be responsible for drafting the successful candidates offer letter(s). A written offer of appointment will include any terms upon which the offer is made conditionally, e.g. satisfactory completion of an occupational health questionnaire, provision of appropriate documentation to verify entitlement to work in the UK and other relevant details.

Conditions of Appointment:

- 10.2 Any offer of employment at the school will be conditional upon:
- The receipt of at least two satisfactory references, if not already received;
 - Verification of the appointee's identity, if not verified following interview;
 - A satisfactory Enhanced DBS Check (including a check of the Children's Barred List if applicable);
 - A criminal records check for overseas applicants;
 - Verification of the appointee's right to work in the UK (including a photocopy of the original evidence provided);
 - Verification of the appointee's medical fitness to undertake the role;
 - Verification of the appointee's qualifications, if not verified following interview.
- 10.3 Where it is a requirement of the post, the offer will also be conditional upon:
- Verification of professional status, e.g. QTS/QTLS status, successful completion of statutory induction etc.;
 - A completed declaration form to confirm the appointee is not restricted in the work they may perform under childcare disqualification regulations;
 - Verification that the appointee is not subject to a section 128 direction by the Secretary of State;

- Obtaining a letter of professional standing from the professional regulating authority in the country in which the applicant has worked;
 - Satisfactory completion of a probationary period.
- 10.4 If the successful candidate has lived or worked outside the UK, the offer of employment will also be conditional on such additional checks as the school deems appropriate.
- 10.5 If any of the following circumstances come to light during the vetting process, the facts will be reported to the Disclosure and Barring Service (DBS) and/or the police, as appropriate:
- Candidates are found to be on the Children’s Barred List, or the DBS check shows that the candidate has been disqualified from working with children;
 - An applicant has provided false information in, or in support of, his/her application;
 - There are serious concerns about an applicant’s suitability to work with children.

11. Appointment and Promotion of Existing Staff

- 11.1 The Trust values the contribution of all staff within the Trust community and seeks to retain key skills. The Trust will support, as far as possible, the continued professional development of all staff as they seek promotion to new opportunities both within the Trust and elsewhere. All members of staff are therefore encouraged to consider their suitability for any vacancies that arise in any of the schools within the Trust. Where a member of staff applies for a vacant post, they will be given equal consideration alongside external candidates, based on the essential criteria for the post.

12. Use of Fixed Term and Temporary Contracts

- 12.1 Where it is determined that posts are only of a short-term nature, this will be clearly specified in the job description and on any advertising literature. Posts will only be advertised on a temporary or fixed-term basis for genuine reasons. Most temporary or fixed-term contracts will come to a natural end. Where, however, a fixed duration contract expires and the need for the post remains for a further definite period, then the post-holder will usually be given an extension to their fixed period contract.
- 12.2 Where the need for a temporary or fixed-term post becomes a permanent one, there will be no automatic entitlement for the temporary post-holder to be offered the permanent contract. It will be for the school Headteacher to consider the most appropriate recruitment process in the circumstances. This could include, for example, consideration of the original reason for the post initially being temporary, any subsequent changes to the needs of the school and the original recruitment process that was undertaken.
- 12.3 When recruiting workers who operate through their own personal service company, schools will need to give consideration to the off-payroll working rules (formally IR35) to ensure they pay the same amount of tax and national insurance as they would if they were employed. The Trust’s central HR Team should be contacted in these circumstances.

13. Use of Supply Staff, Volunteers and Contractors

- 13.1 The Trust’s workforce is made up of a rich variety of professional and highly skilled and committed people, not all of whom are paid employees. The Trust values the diversity that this brings to its community as it strives to provide a safe environment and improve the standards of teaching and learning for all pupils. To ensure the continued high standards of contributions, we will:
- Use, as our preferred sources of supply staff, agencies that operate to high quality standards, particularly in terms of recruitment checks and legislative compliance;
 - With appropriate adjustment, adopt similar recruitment measures for contractors as for employees, and for volunteers as for paid staff.

14. Employment of Migrant Workers

- 14.1 The Trust will not employ, as a member of staff, any individual who cannot demonstrate that he/she has the right to work in the UK, regardless of the individual’s colour or apparent race, nationality or

ethnic origins. Any employee who has restricted right to work in the UK will be required to provide ongoing evidence of that right during employment.

14.2 The Trust does not currently hold a sponsorship license.

15. Monitoring

15.1 The Trust is mindful of its commitment to best practice in recruitment and its obligations under both the Equality Act 2010 and DfE safer recruitment guidance and will ensure regular monitoring of all recruitment activity. This will be undertaken with a view to improving future recruitment practices and thereby achieving the aims of this policy. The results of this monitoring and any recommended actions will be reported to the Trust's governing body on an annual basis.

16. Data Protection

16.1 Records relating to recruitment and selection activities will remain confidential and accessible only to those who require information either, as part of the recruitment decision-making process, or for the administration of the process (including monitoring activities for the purposes of this policy or equality policies). Records relating to successful candidates will be placed in personnel files. Records for unsuccessful candidates will be retained in a secure place for a period of six months, after which time they will be securely destroyed. Inappropriate access or disclosure of recruitment data constitutes a data breach and should be reported in accordance with the school's data protection policy. It may also constitute a disciplinary offence, which will be dealt with under the school's disciplinary procedure.

17. Status of Policy and Review

17.1 The content and operation of this policy is reviewed as and when deemed necessary by the Trust. The policy is discretionary and does not confer any contractual rights.